



From SKA to SKAO

Early Progress in the
SKA Project Construction

Juande Santander-Vela,
Head of Software Product Management

ICALEPCS'21 (October 2021)





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SKA Status Update

Juande Santander-Vela
SKA SW Systems Engineer

SQUARE KILOMETRE ARRAY
Exploring the Universe with the worlds' largest radio telescope



ICALEPCS2017

Barcelona · Spain, October 8-13 · Palau de Congressos de Catalunya

16th International Conference on
Accelerator and Large Experimental
Physics Control Systems



4 Years Ago!



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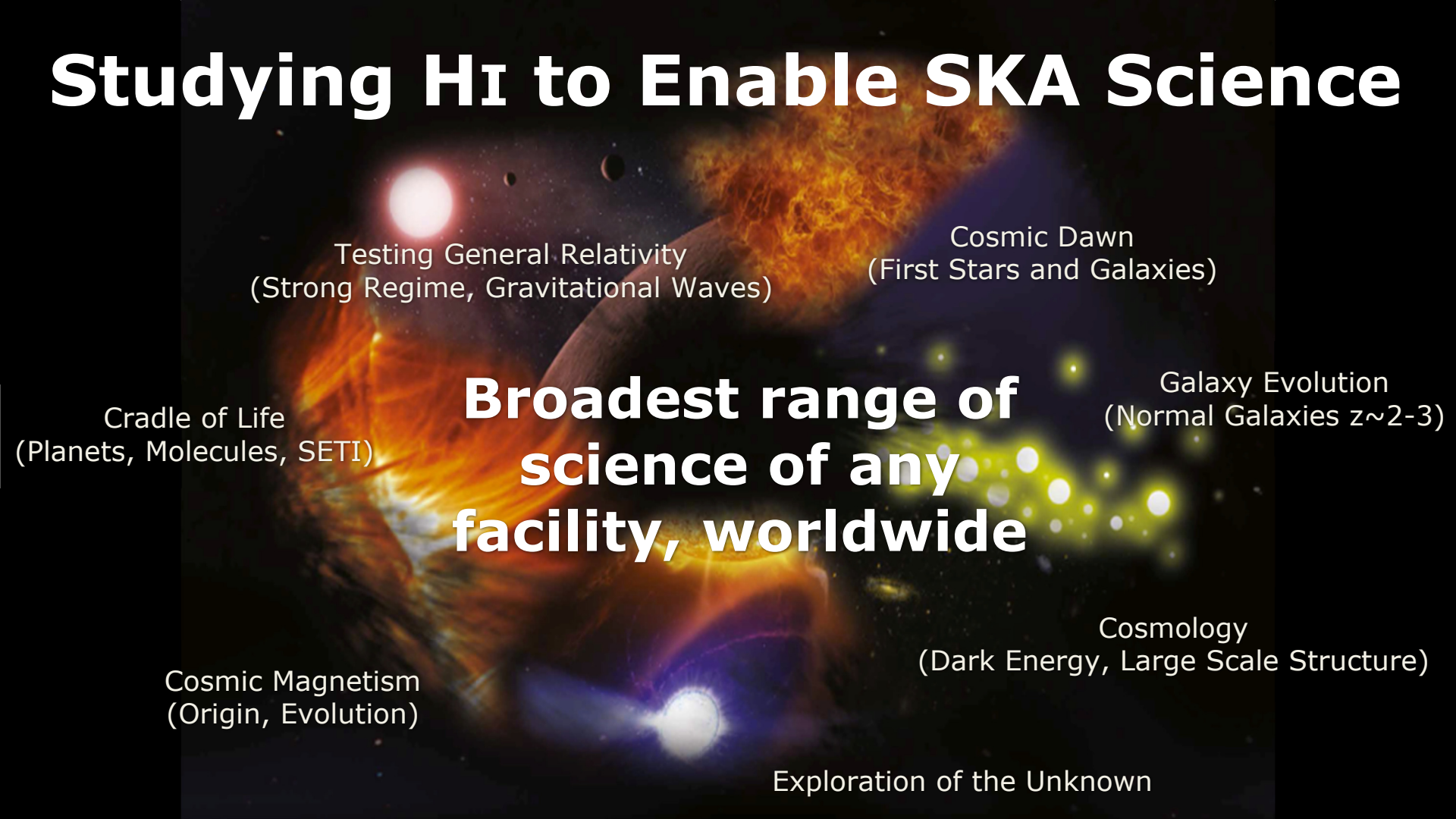
16th International Conference on
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The SKA Project and SKA telescopes



Studying H_I to Enable SKA Science

The background of the slide is a cosmic image featuring a bright orange and yellow nebula or galaxy structure on the left, a bright white star or galaxy core at the bottom center, and a series of yellowish-white points of light on the right. The overall theme is space and astronomy.

Testing General Relativity
(Strong Regime, Gravitational Waves)

Cosmic Dawn
(First Stars and Galaxies)

Cradle of Life
(Planets, Molecules, SETI)

**Broadest range of
science of any
facility, worldwide**

Galaxy Evolution
(Normal Galaxies $z \sim 2-3$)

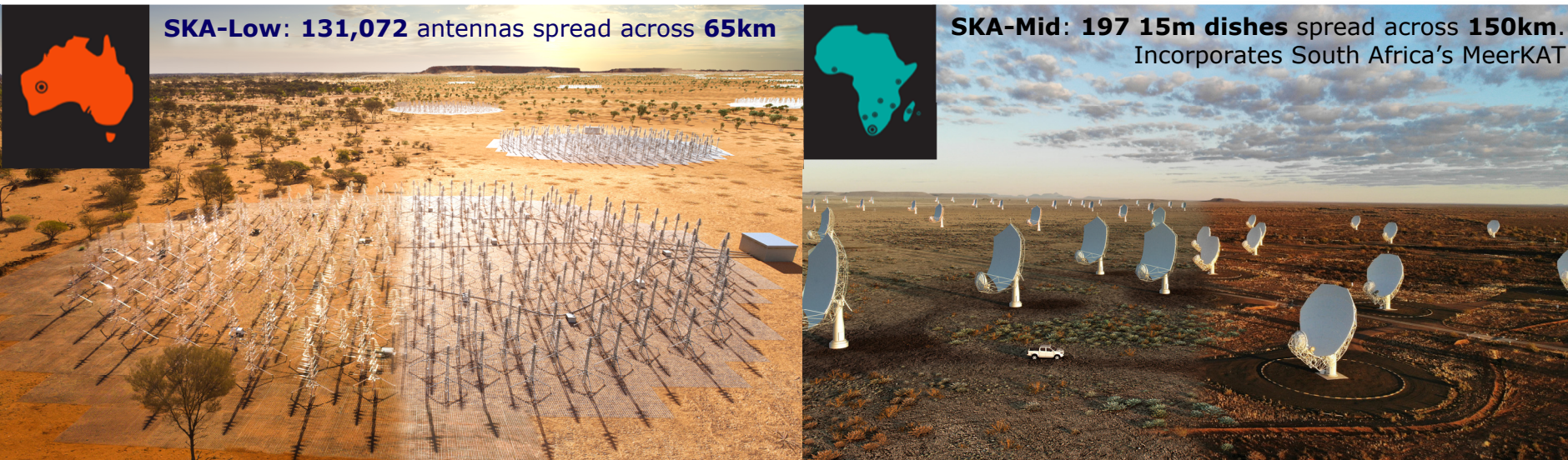
Cosmic Magnetism
(Origin, Evolution)

Cosmology
(Dark Energy, Large Scale Structure)

Exploration of the Unknown

SKAO and SKA Telescopes

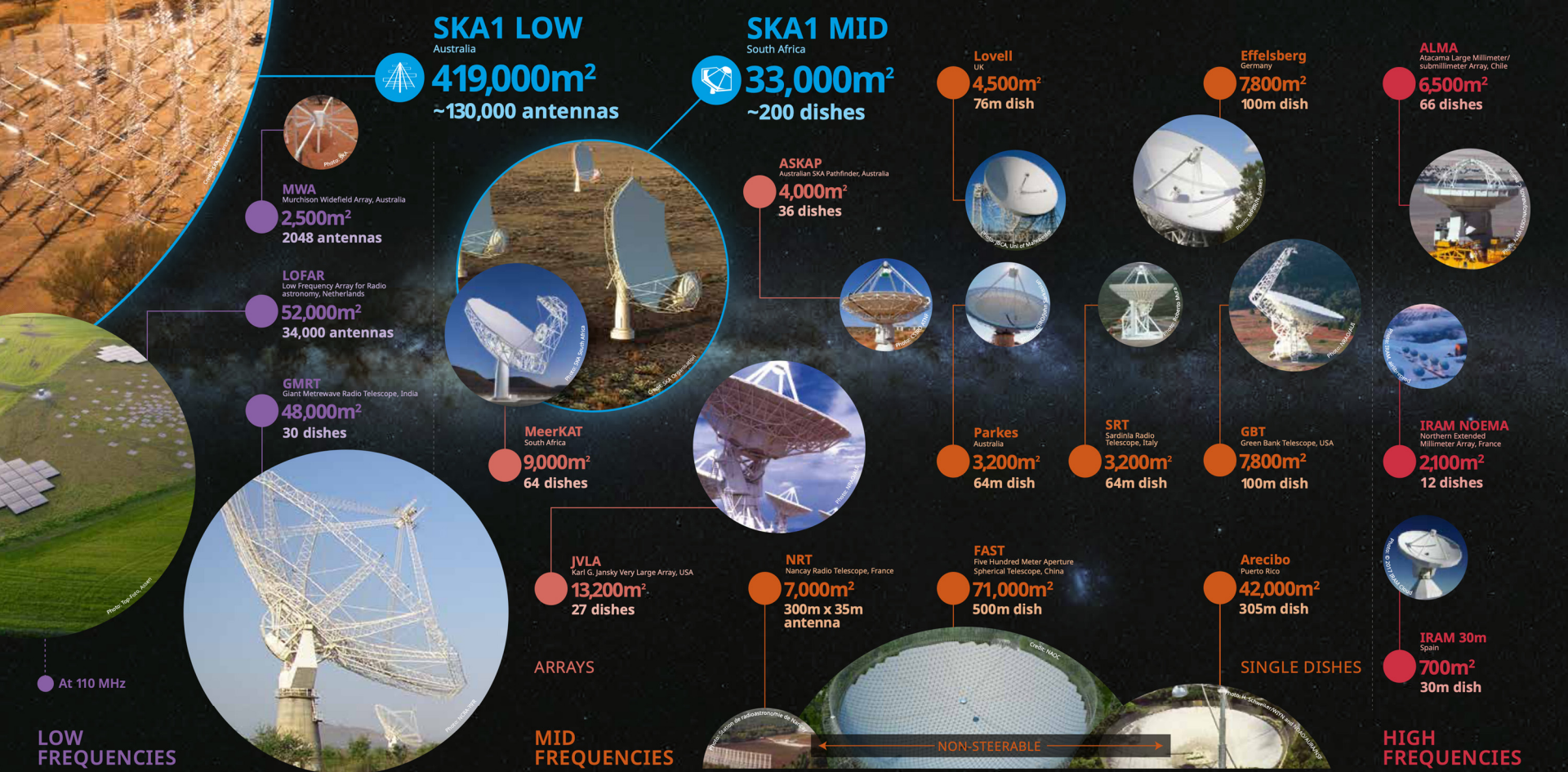
- A **global collaboration of 16 countries** which will build and operate the next-generation radio astronomy observatory
- Will be supported by a **global network of SKA Regional Centres** providing access to SKAO data
- 7-8 year construction schedule. Cost ~€2B (2020 euros) **for first 10 years**



SKA Phase 2: 2500 dishes across Africa; 1,000,000 antennas across Australia



**Largest collecting area of
any radio array in the world**

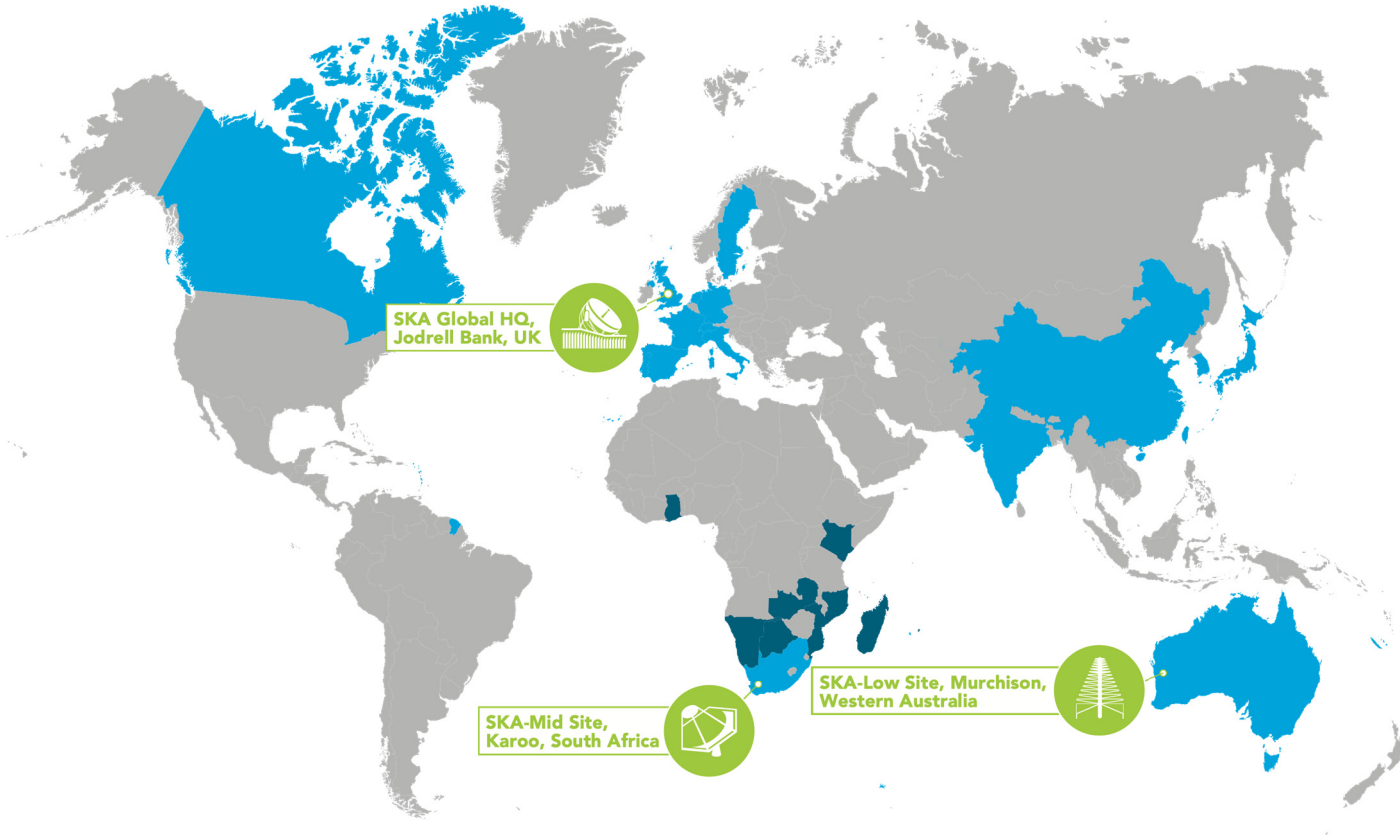


The Square Kilometre Array (SKA) will be the world's largest radio telescope, revolutionising our understanding of the Universe. The SKA will be built in two phases - SKA1 and SKA2 - starting in 2018, with SKA1 representing a fraction of the full SKA. SKA1 will include two instruments - SKA1 MID and SKA1 LOW - observing the Universe at different frequencies.

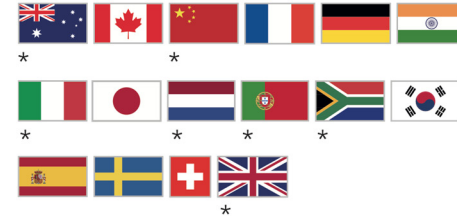
A telescope's capacity to receive faint signals - called sensitivity - depends on its collecting area, the bigger the better. But just like you can't compare radio telescopes and optical telescopes, comparison only works between telescopes working in similar frequencies, hence the different categories above.

The collecting area is just one aspect of a telescope's capability though. Arrays like the SKA have an advantage over single dish telescopes: by being spread over long distances, they simulate a virtual dish the size of that distance and so can see smaller details in the sky, this is called resolution.

SKAO and SKA Project World Map



■ SKA Partners – includes Members of the SKA Organisation – precursor to the SKAO –, current SKAO Member States*, and SKAO Observers (as of June 2021)

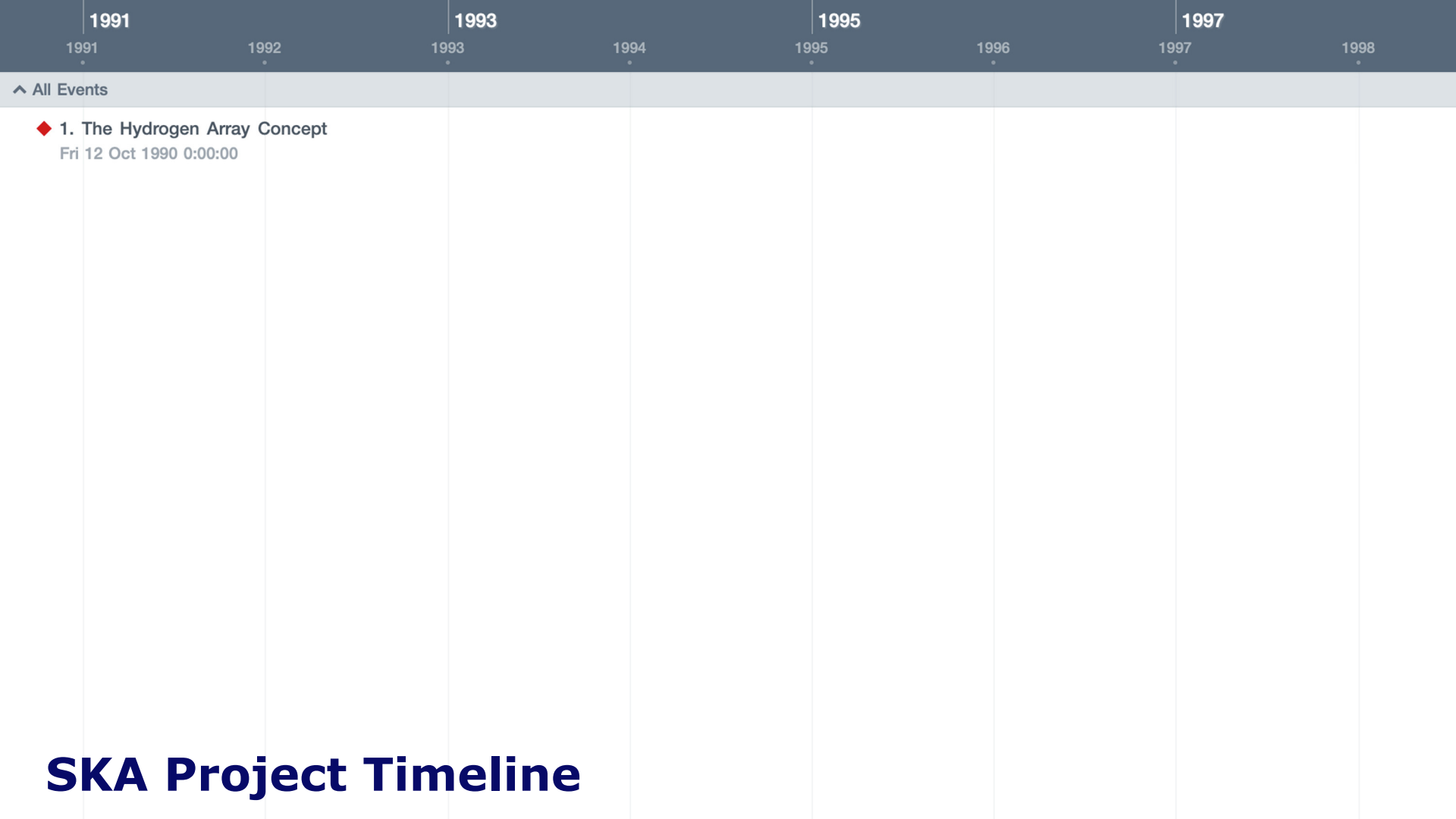


■ African Partner Countries

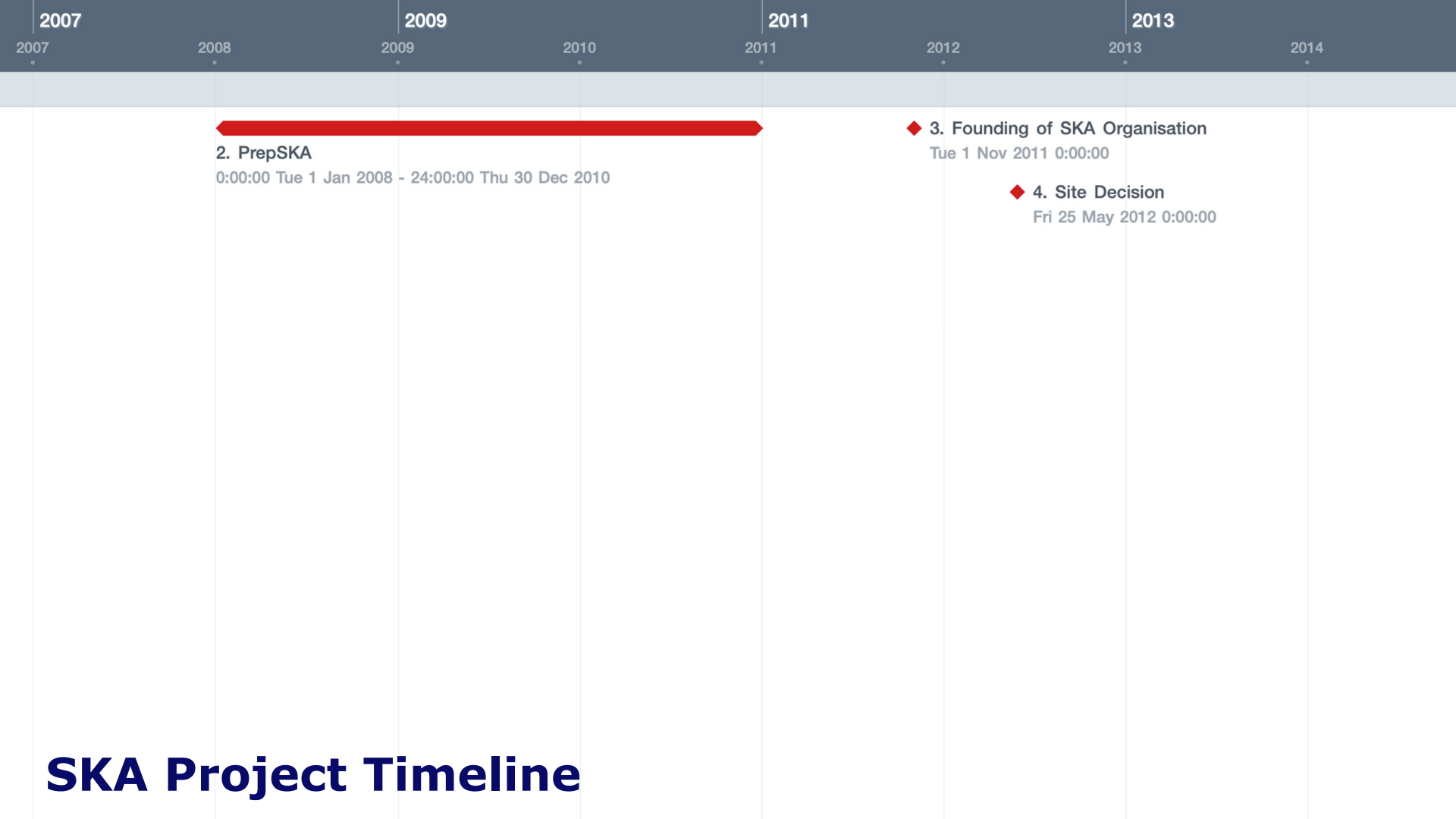


From SKA to SKAO and Start of Construction

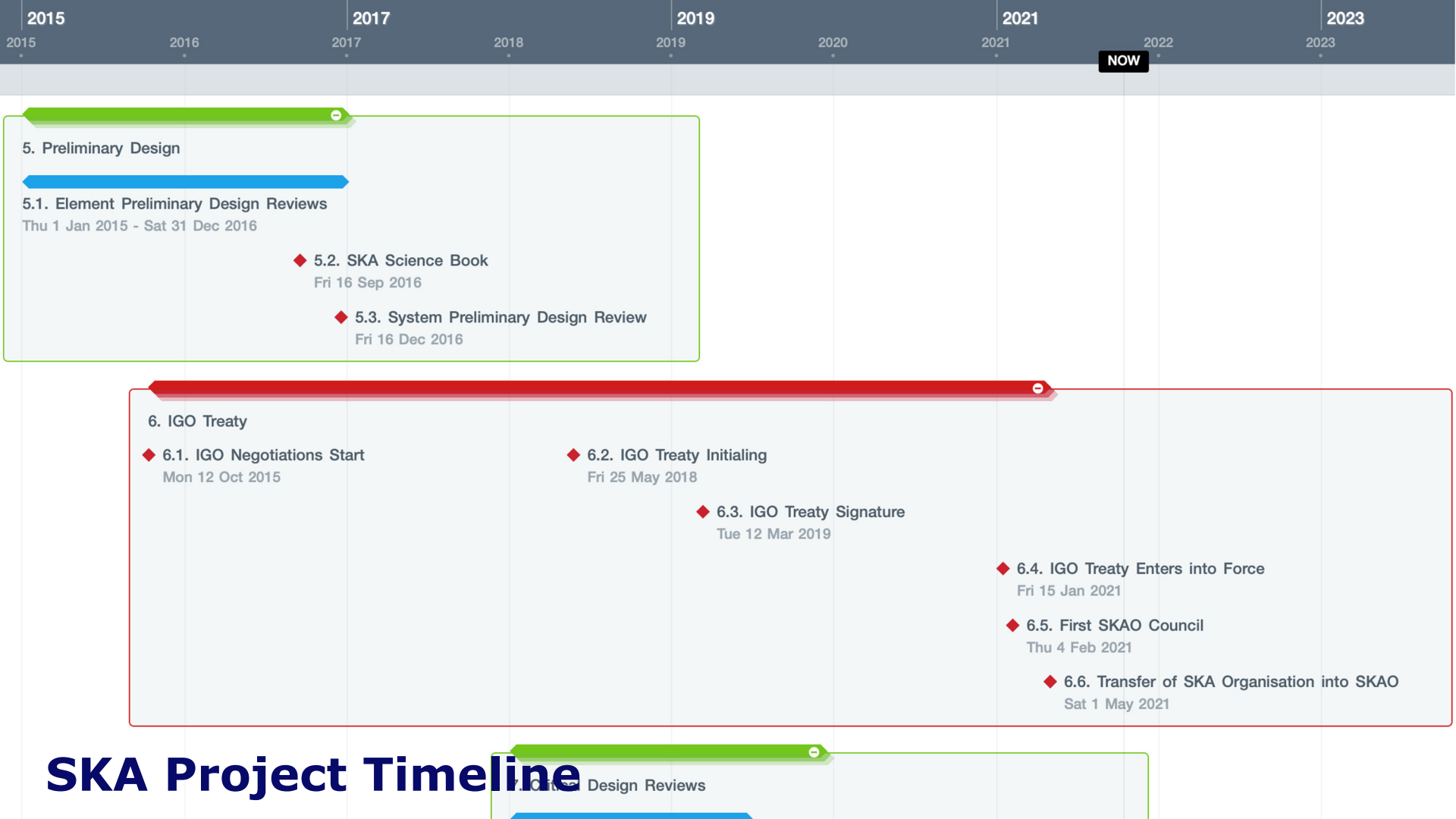




SKA Project Timeline



SKA Project Timeline



SKA Project Timeline

6. IGO Treaty

◆ 6.1. IGO Negotiations Start
Mon 12 Oct 2015

◆ 6.2. IGO Treaty Initialing
Fri 25 May 2018

◆ 6.3. IGO Treaty Signature
Tue 12 Mar 2019

◆ 6.4. IGO Treaty Enters into Force
Fri 15 Jan 2021

◆ 6.5. First SKAO Council
Thu 4 Feb 2021

◆ 6.6. Transfer of SKA Organisation into SKAO
Sat 1 May 2021

7. Critical Design Reviews

7.1. Element Critical Design Reviews
Mon 1 Jan 2018 - Sat 29 Jun 2019

7.2. System Critical Design Review
Tue 1 Oct - Thu 12 Dec 2019

8. Software Bridging Activities

Sun 26 Aug 2018 - Wed 30 Jun 2021

9. Independent Cost Review
Wed 1 Jan - Thu 27 Feb 2020

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Mon 2 Mar - Wed 29 Apr 2020

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Thu 1 Jul 2021

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SKA Project Timeline

Documentation Submitted to Council for Approval

- SKA Observatory Establishment & Delivery Plan
 - Details staffing and costs for the SKA Observatory own delivery and supporting functions: Business enabling functions, Observatory operations, Observatory development, and Construction support.
- SKA Phase 1 Construction Proposal
 - Describes the science requirements for the project; what the scope of the project is; how the project will be executed, monitored, and controlled; wider benefits of the project to society; and a guide to the detailed project documentation, reference information, and its organisation



Recommendation

*The **Director-General** recommends that the **SKA Observatory Council** approves the commencement of the Construction of SKA-1 as described in the Technical Document and in accordance with the **Construction Proposal** (Project Execution Plan documents Revision 2) and the Staged Delivery Plan (Project Execution Plan documents Revision 3) and supported by the **Observatory Establishment and Delivery Plan**, recognising that the robust financial approvals, risk management and change management processes already in place will ensure that the financial commitments and deliverables of the Project remain clear and within the bounds of good governance.*

We recognise and acknowledge the Indigenous peoples and cultures that have traditionally lived on the lands on which our facilities are located.



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To in July 1st 2021!



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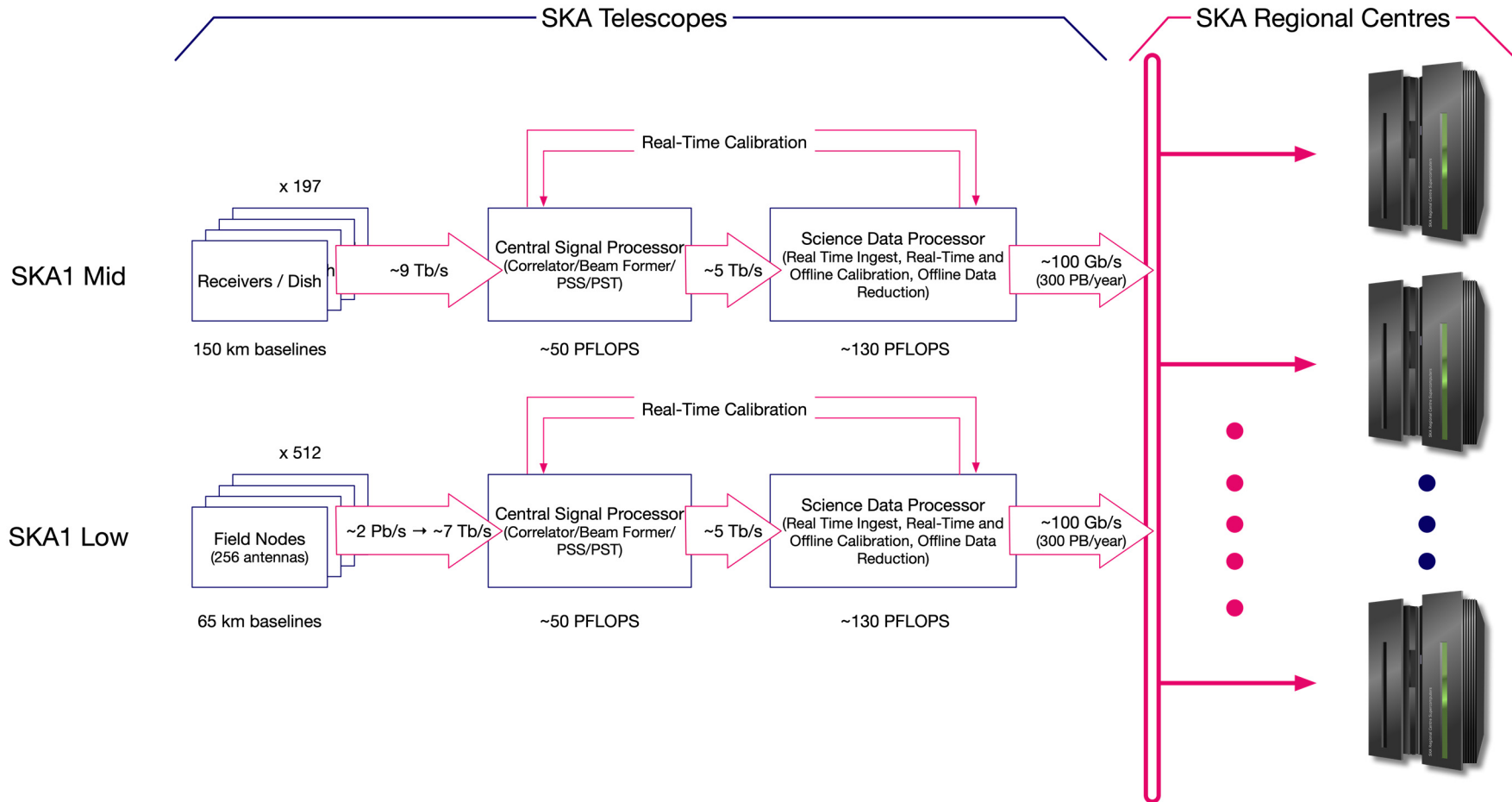
~30 years to this moment!

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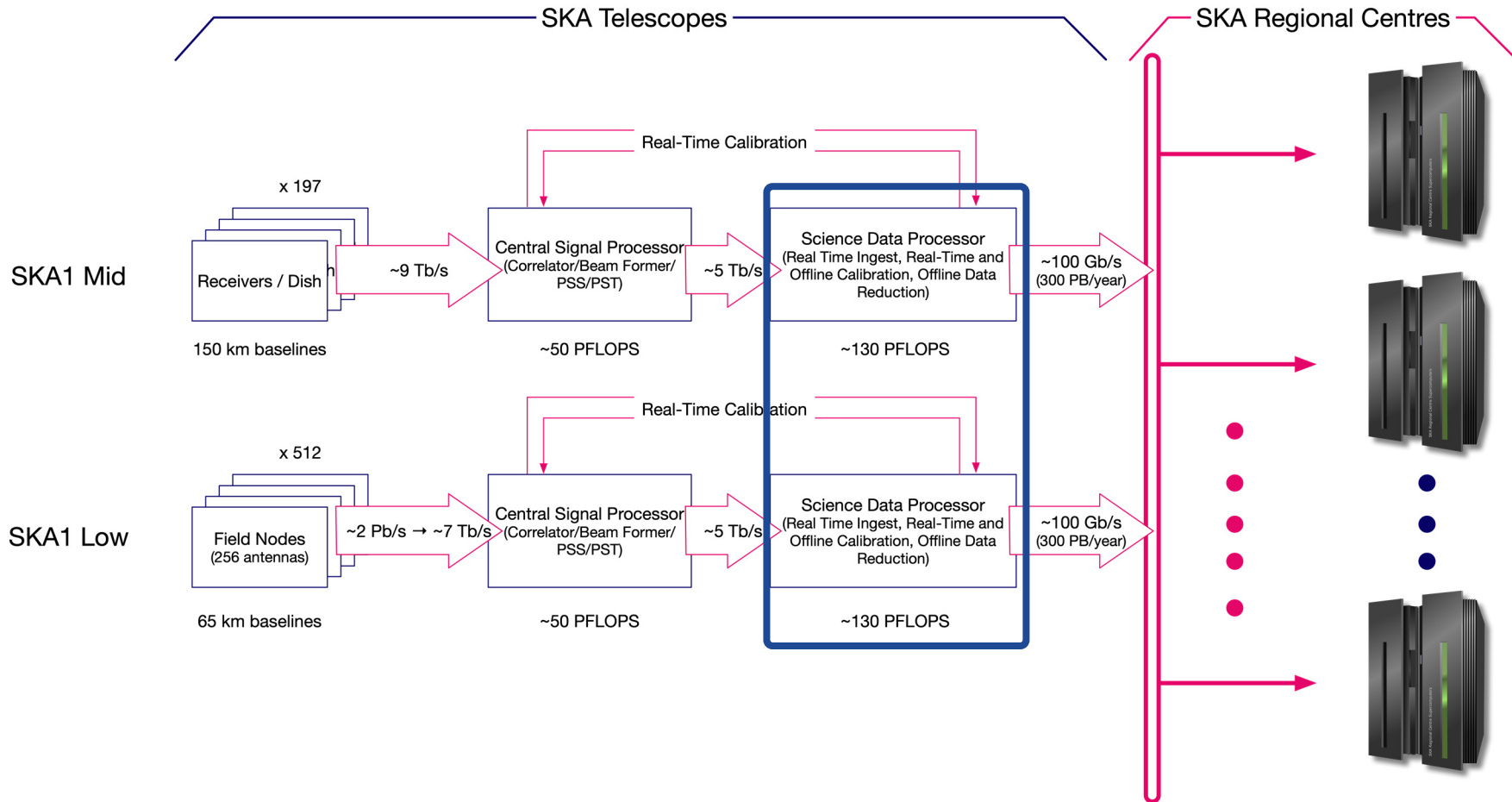
Role of Software in the SKA Project



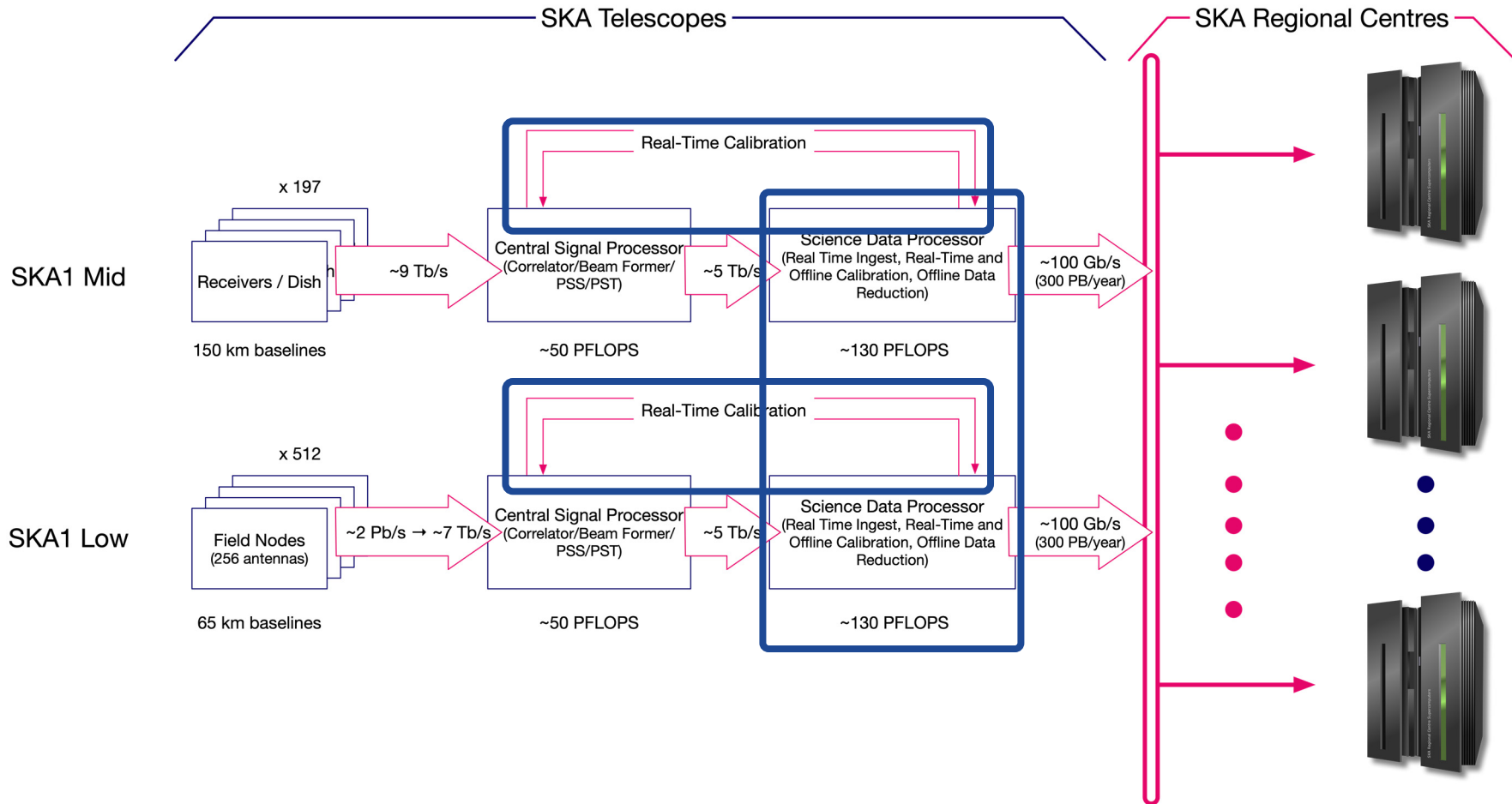
Software and the SKA



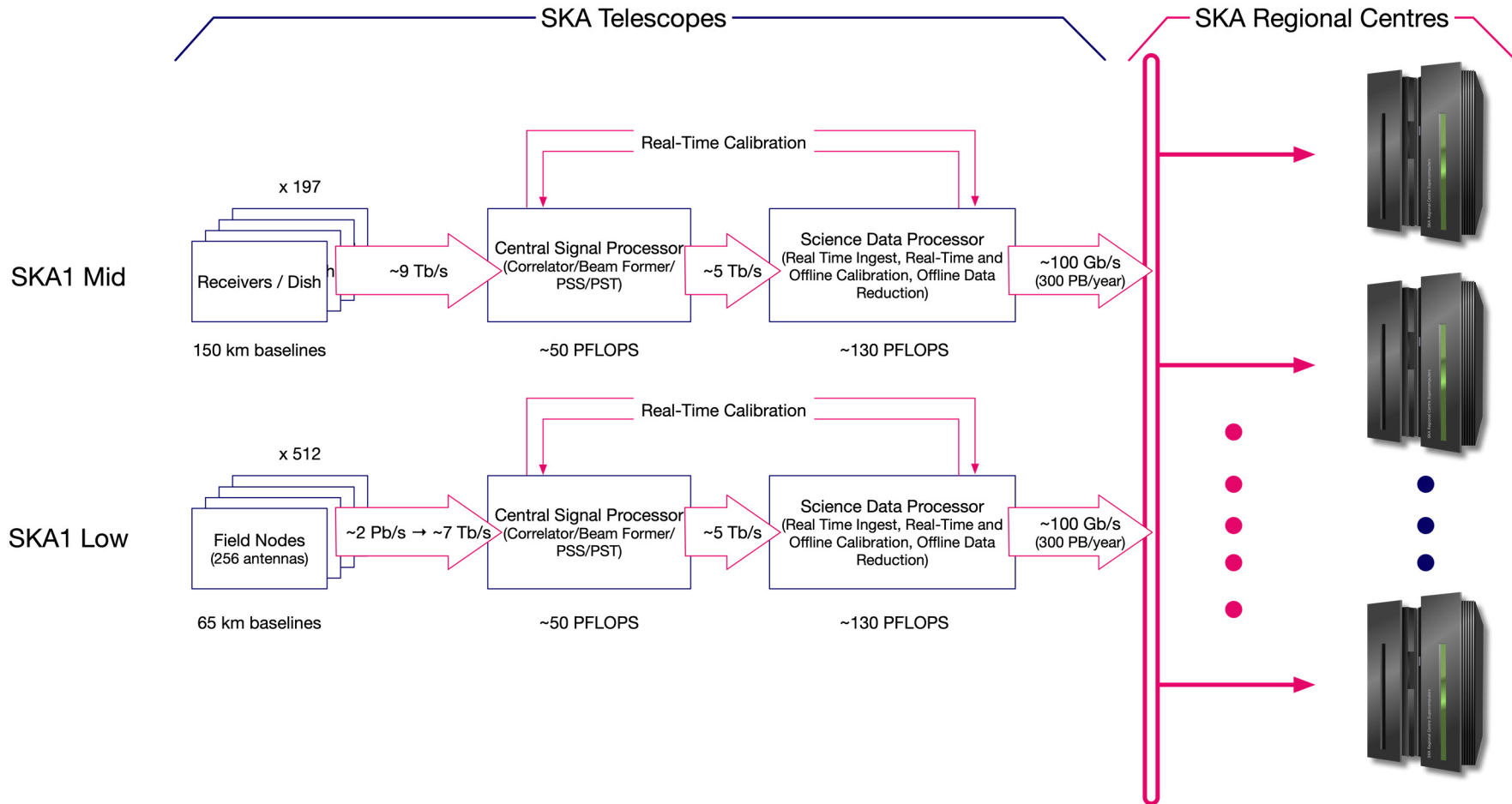
Software and the SKA



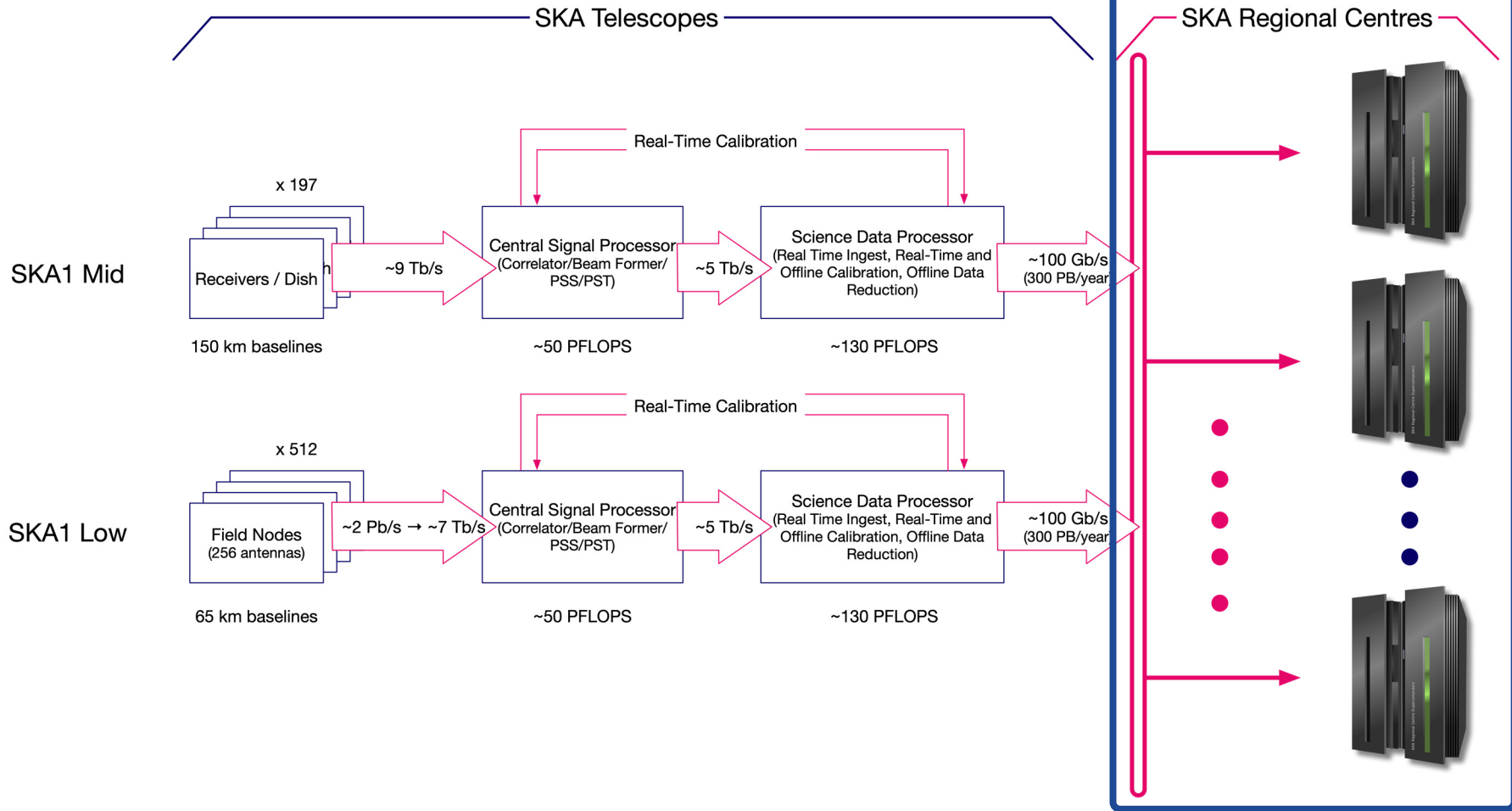
Software and the SKA



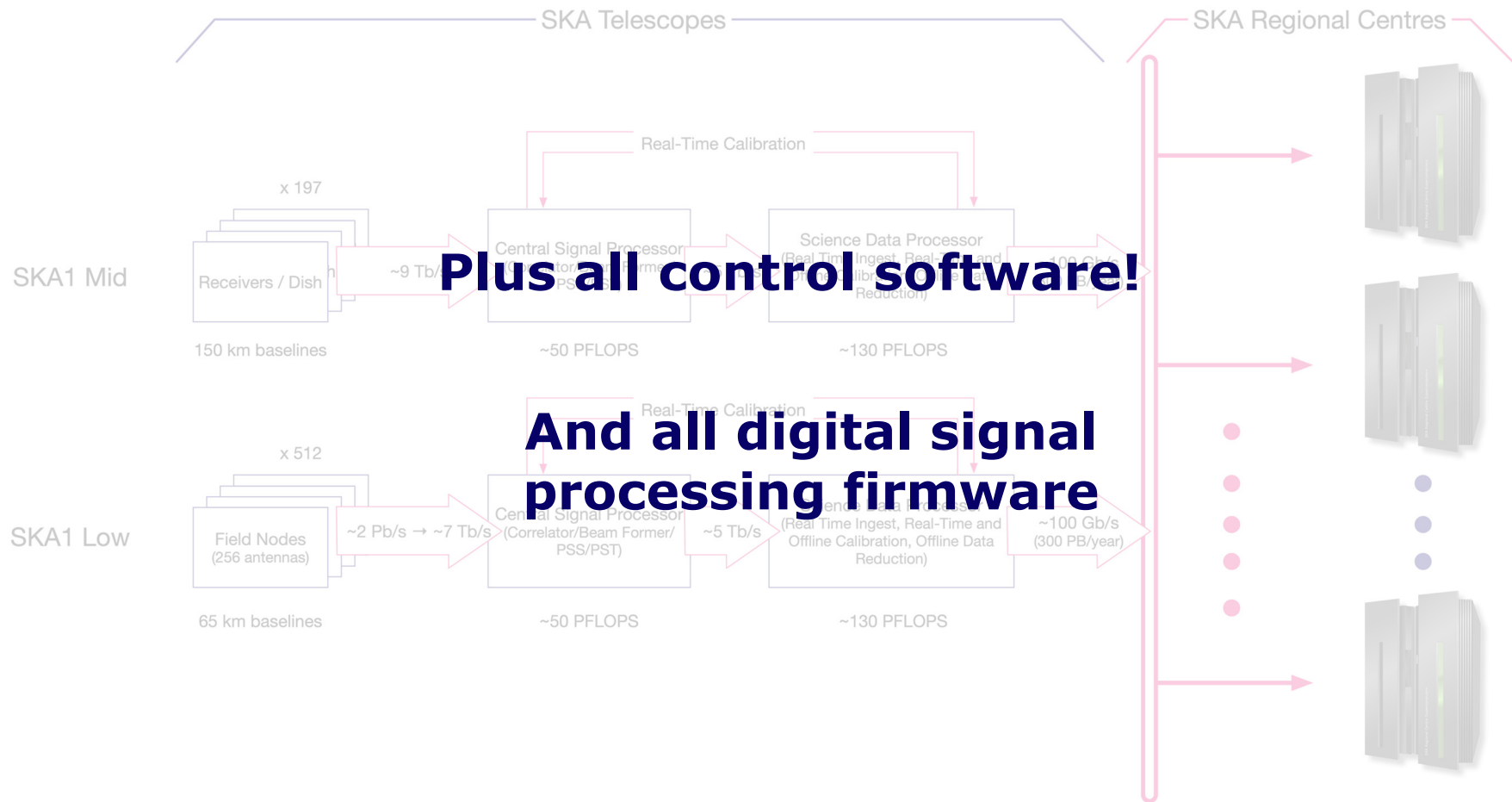
Software and the SKA



Software and the SKA



Software and the SKA



Current Status

The progress so far...



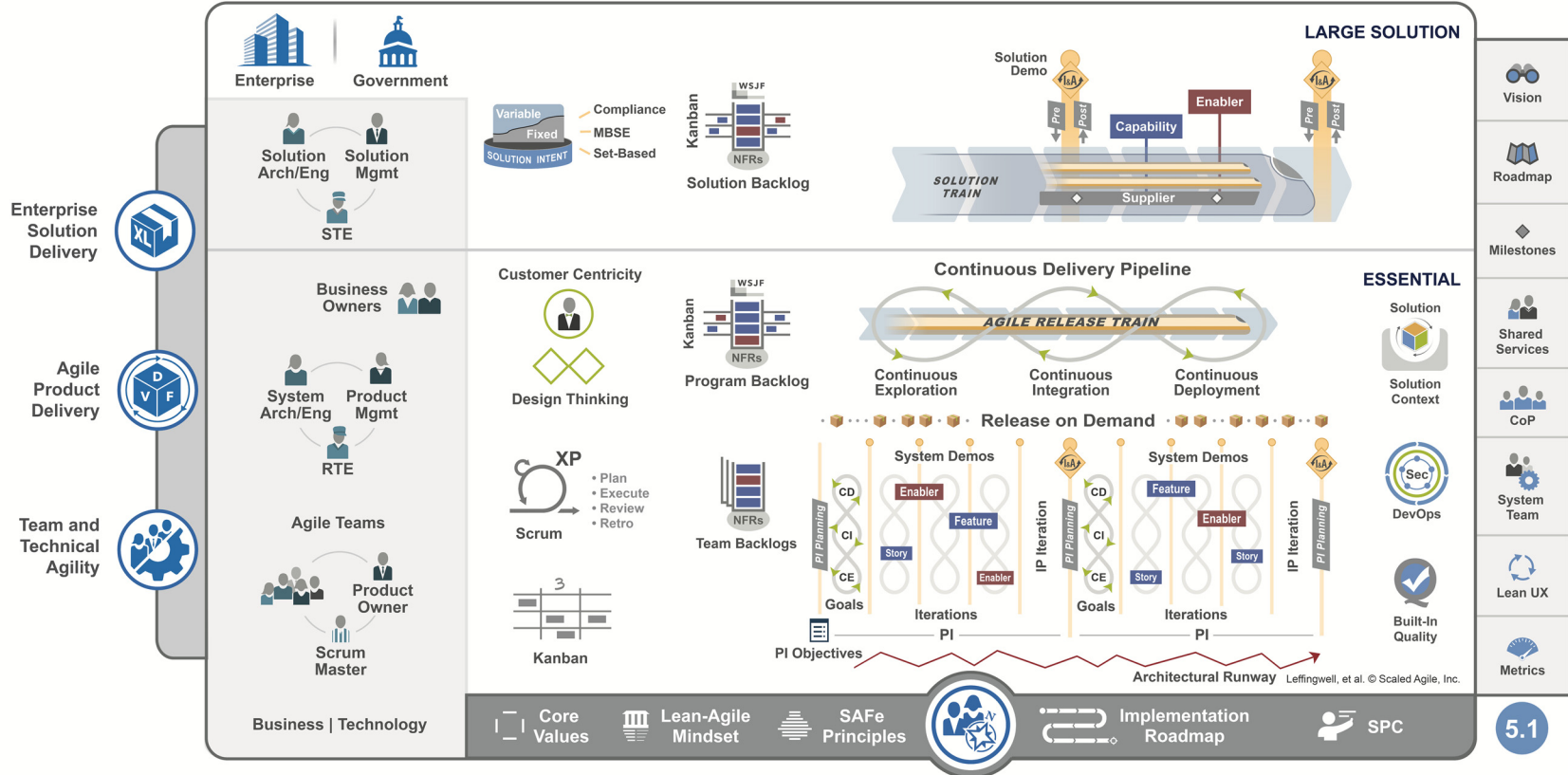
Scaling Agile Teams: SKA and SAFe

- Work with teams started in August 2018
 - Currently executing PI12!
- From one train to three trains:
 - Data Processing
 - Observation Management & Controls (Correlators)
 - Services (Platform, Networks, System)



Scaling Agile Teams: SKA and SAFe

SAFe® for Lean Enterprises



Lean-Agile Leadership

Telescope Delivery Teams

PORTFOLIO



- Epic Owners
- Enterprise Architect
- Portfolio Management

Epic

- Strategic Themes
- Portfolio Budgets
- Enterprise Architecture
- Major Epics
- KPIs

- Sets the Strategic Themes
- Facilitates the Enterprise Architect
- Sets KPIs
- Manages the Portfolio Budget
- Liaises with Solution level TDTs in reviewing and agreeing Major Epics and Roadmap

Program Directorate

SPMs

- Cost book
- WBS
- Risk & Issue Mngmnt
- Change Control
- Schedule

Dashboard

Activities Backlog

- Vision
- Backlog
- Milestones
- Roadmap
- Solution Intent
- Requirements
- Multi-team activities
- Enablers
- System Demos

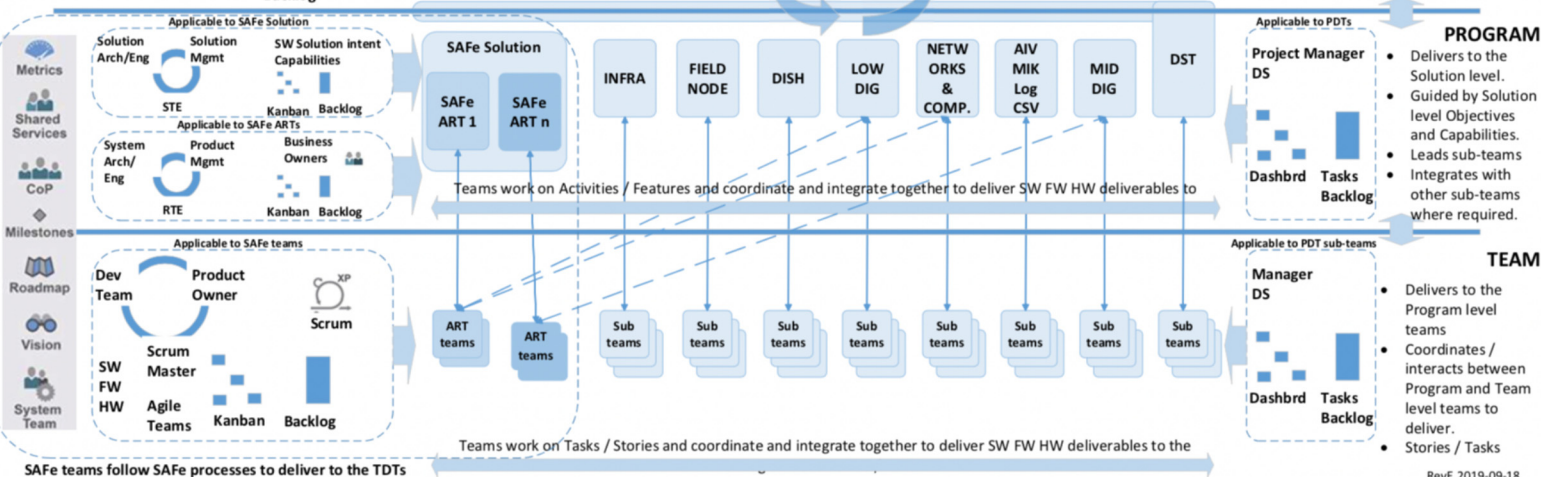
- Solution Eng/Arch
- System Eng
- Telescope Architect

TDT

Customer / System Scientist

- Creates the TDT roadmap
- Sets multi-team activities from Roadmap & Epics
- Coordinates Program level teams and deliverables
- Customer Engagement
- Drives activities entailing multiple teams to deliver integrated, compliant products / deliverables
- Manages deliverables across multiple teams
- Sets Objectives for Program and Team level teams to follow
- Proposes major Epics to Program Directorate

TDT



Telescope Delivery Teams

Priorities driven by TDTs; alignment through PIs

PORTFOLIO

- Epic Owners**
 - Enterprise Architect**
 - Portfolio Management**
- Epic**
 - Strategic Themes
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- Multi-team activities
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- Proposes major Epics to Program Directorate

PROGRAM

- Delivers to the Solution level.
- Guided by Solution level Objectives and Capabilities.
- Leads sub-teams
- Integrates with other sub-teams where required.

TEAM

- Delivers to the Program level teams
- Coordinates / interacts between Program and Team level teams to deliver.
- Stories / Tasks

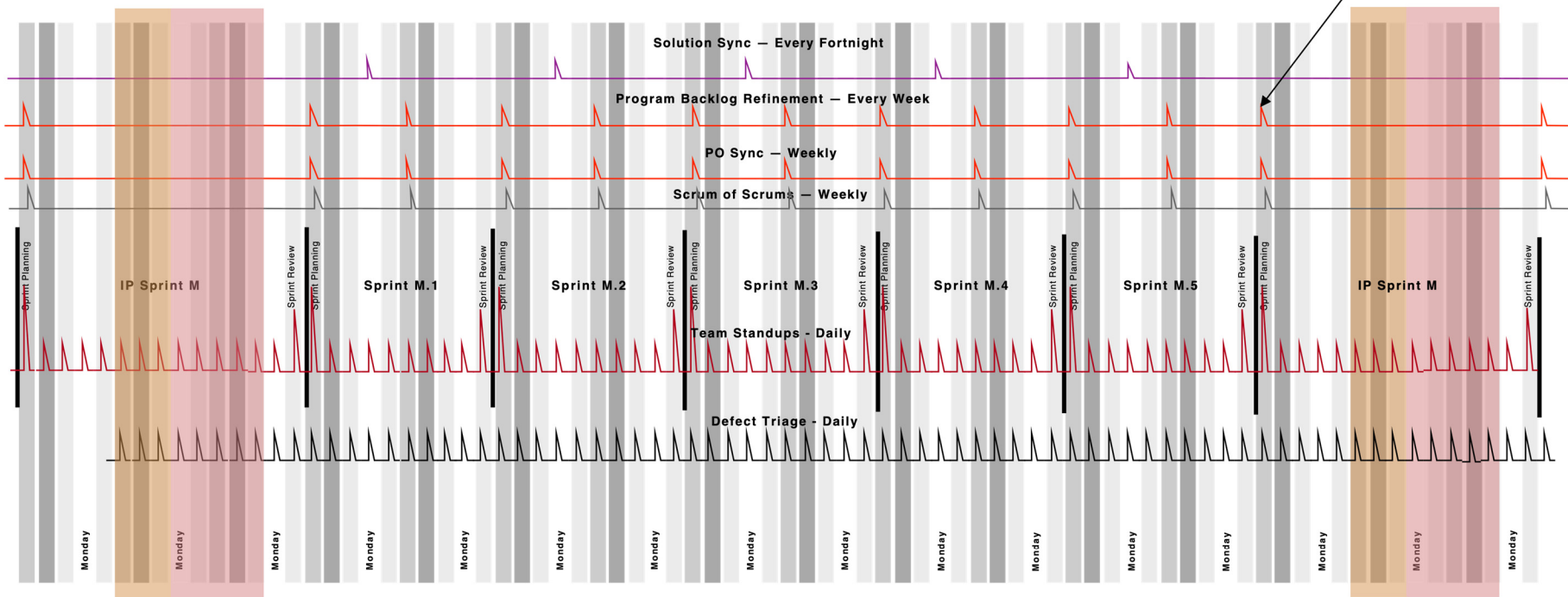
Priorities driven by TDTs; alignment through PIs



Telescope Delivery Teams - Agile Cadence

Overall Project Synchronisation via Pre- and Post-PI Planning – Every PI

Final Program Backlog Refinement:
Just in time for the Product Group
to prioritise Features for the PI.



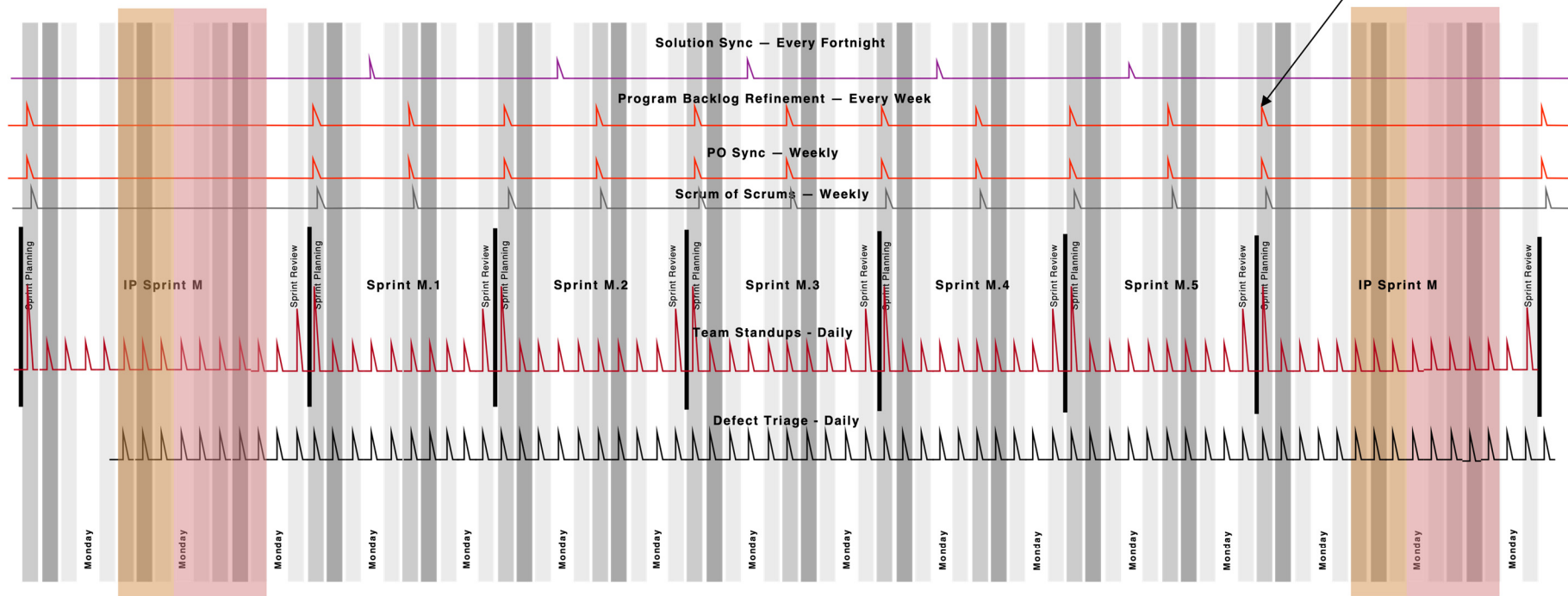
**Program I&A and
other prep.
(3 half days)**

PI Planning (4-5 days)

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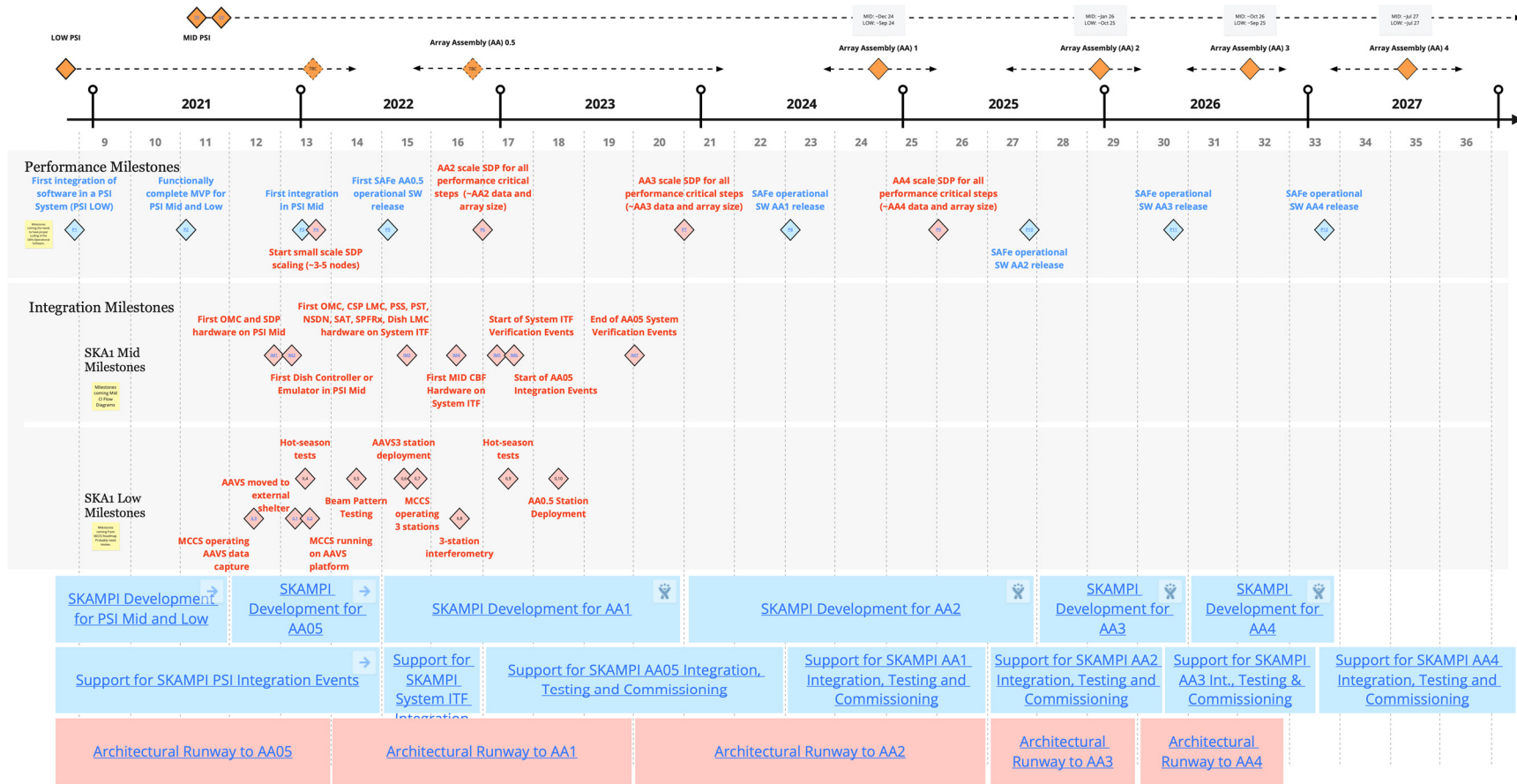
**TDTs now doing PI planning
based on the Agile software
experience!**

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PI Planning (4-5 days)

SKA Roadmap

S W S o l u t i o n



Key

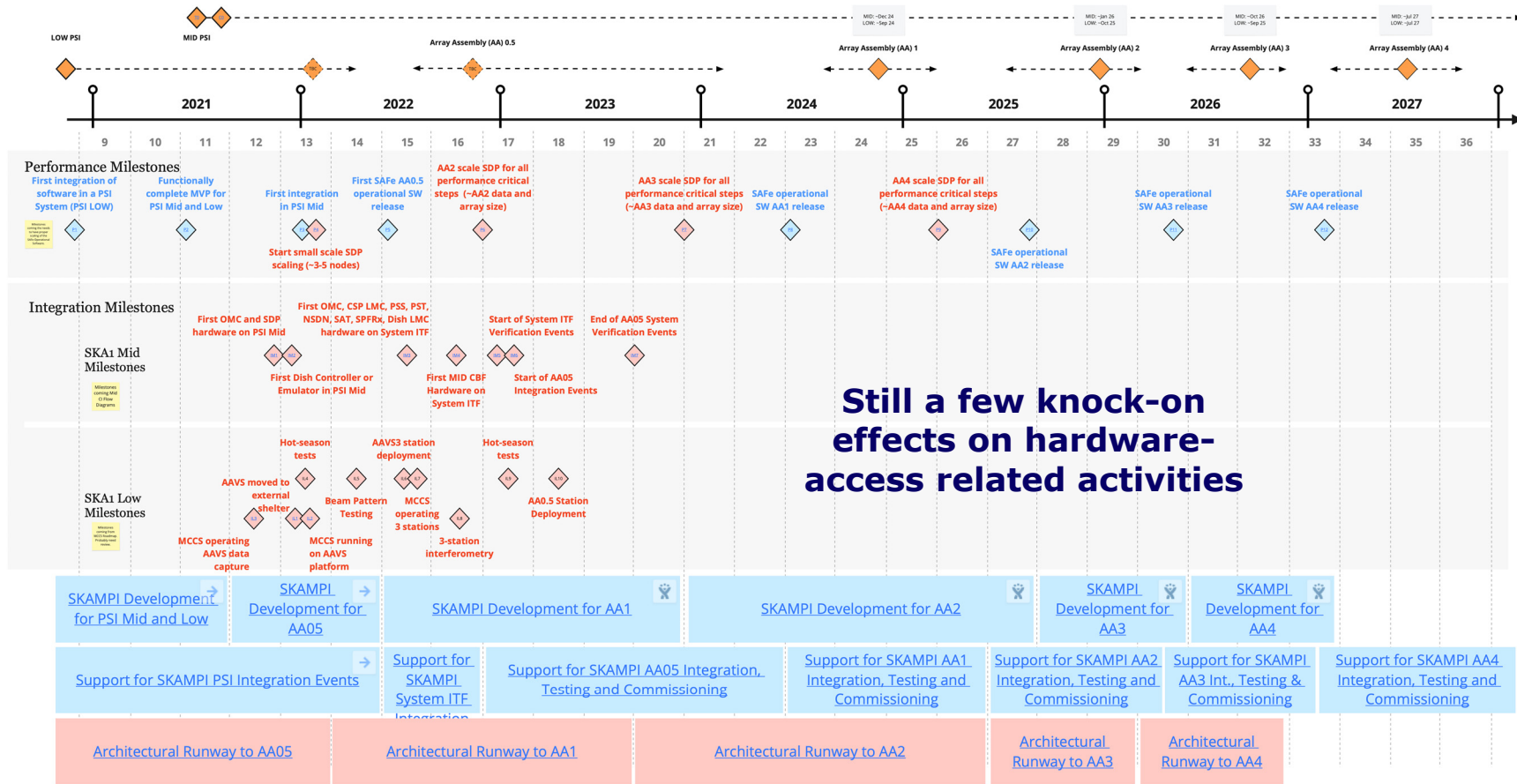
Business feature set

Enabler feature set



SKA Roadmap

S
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Key

Business feature set

Enabler feature set

Business, Enabler, and Program milestones

Prototyping System Integration: SKAMPI

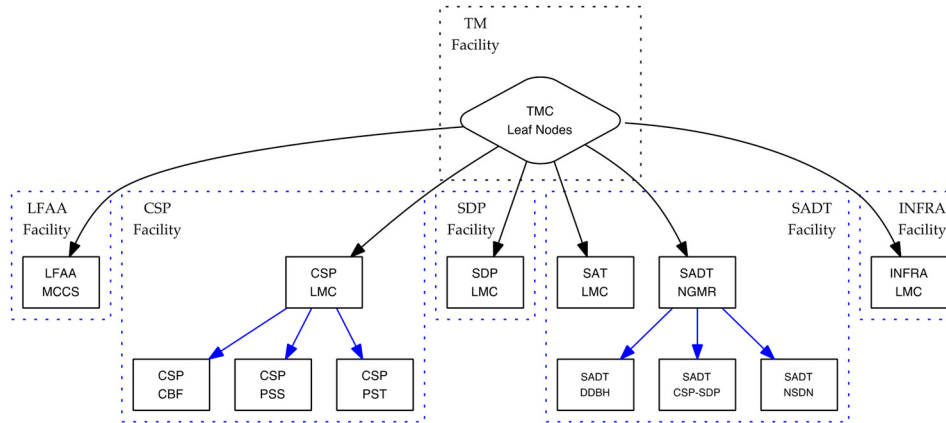
- **SKAMPI:** SKA MVP **Prototype** Integration
 - Sometimes referred to as SKA MVP **Product** Integration!
 - ▶ Points to the idea that we want to productise it, so that it becomes easy to manage
- Mixture of technologies
 - TANGO for control
 - OCI Containers/Kubernetes/Helm for deployment
 - Gitlab CI/CD for testing
 - Mostly Python, with a bit of C/C++ for some devices/software



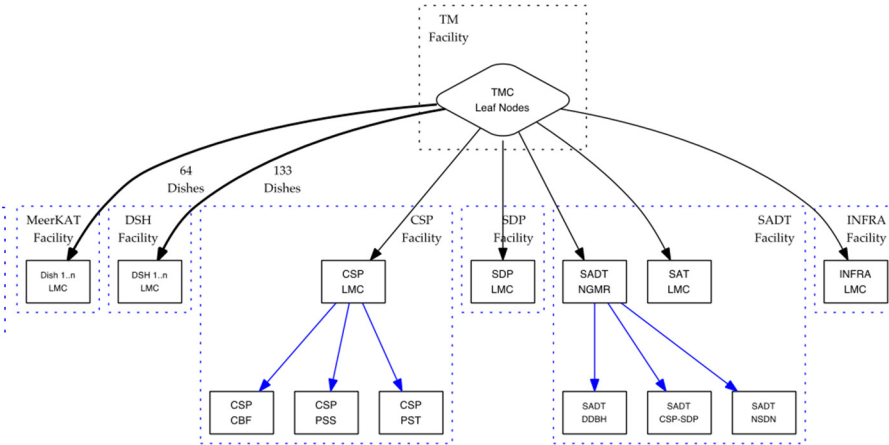
SKA1 Control Hierarchies



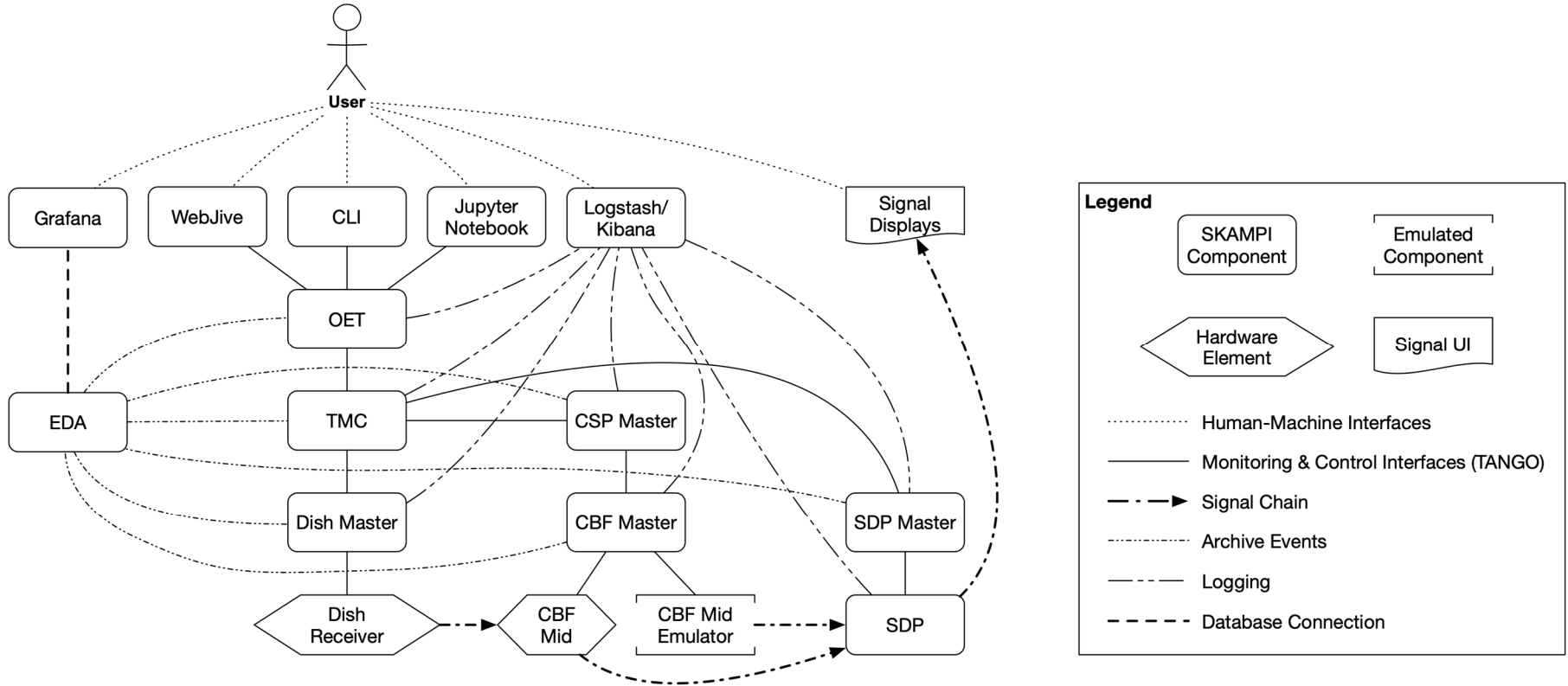
SKA1-Low

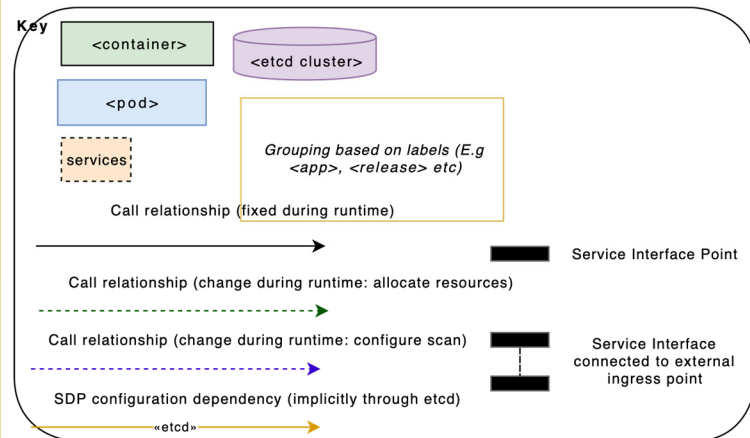
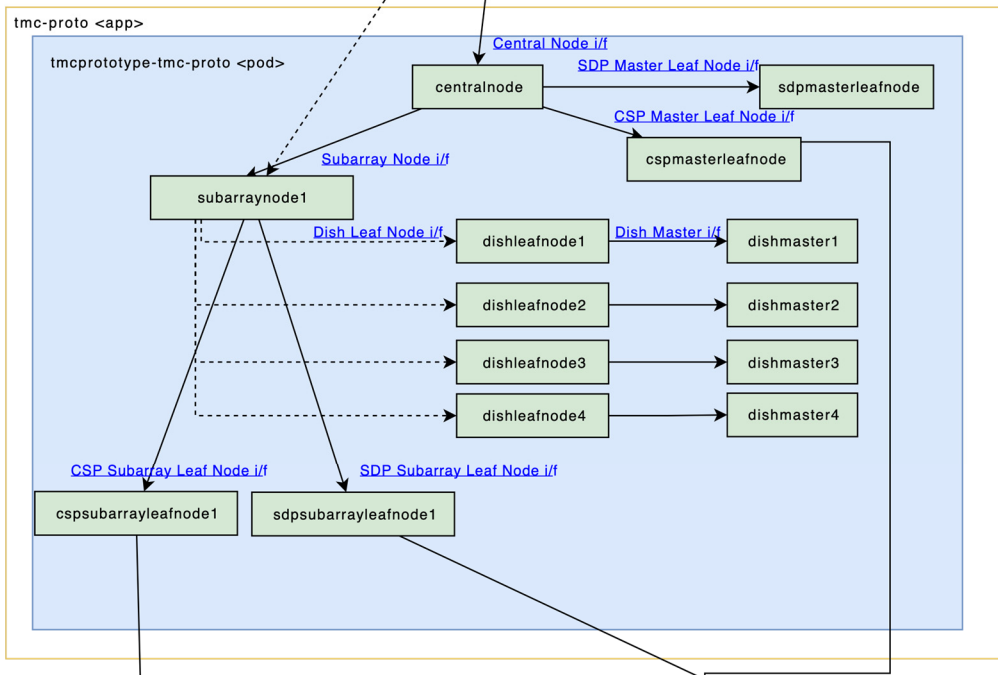
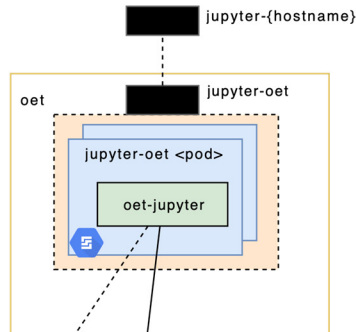


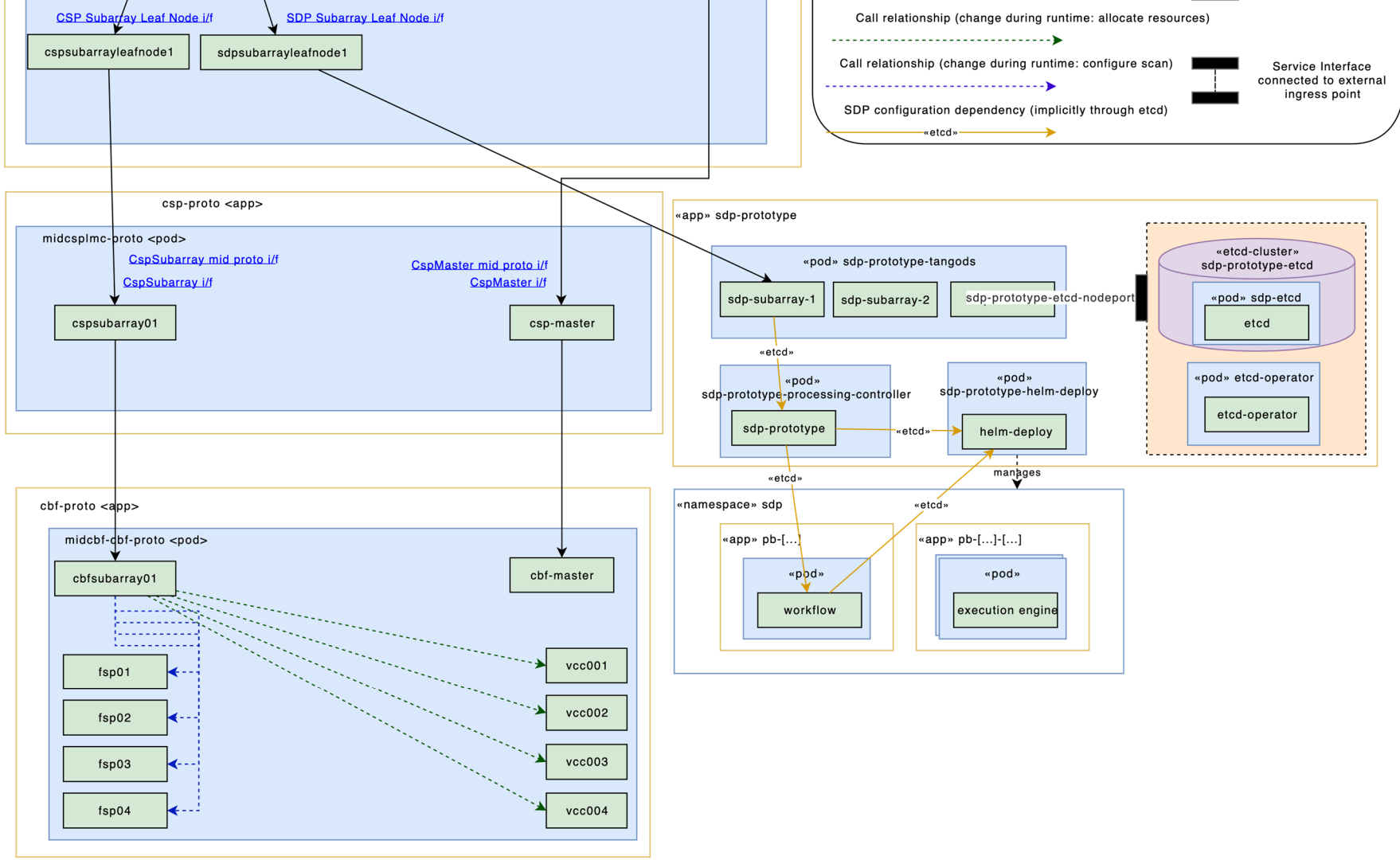
SKA1-Mid



Prototyping System Integration: SKAMPI







Challenges



Challenges

- Using TANGO in a very event-oriented way
 - Finding some edge cases around the event mechanism
 - Requires sustained effort directly on TANGO
- Containerisation and orchestration challenges
 - TANGO Device Server granularity
 - Helm chart granularity
 - Native TANGO support?
- Computing scaling challenges
 - Mostly coming from current granularity overhead
- Team scaling challenges
 - Need to have even better alignment on **what needs to be done**, and **how** it needs to be done
 - Identifying suitable rules for contribution and release management



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Juerges: 50% on
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**Finding about this
now, working on fixes
on time!**



Next Steps



Next Steps

- Keep aligning the Construction Proposal's Integrated Product Schedule (hardware oriented) with the Software Roadmap (functionality oriented)
- Finish contracting to move from bridging to construction funding
- Provide appropriate level of effort to the System and Platform teams
 - ▶ Setting up the contracting framework should help with this
- Keep improving our TANGO base
- Keep iterating on SKAMPI → SKAO Telescope Software



Related Contributions

Interesting talks and posters relevant to the SKA project around ICALEPCS'21



SKA at ICALEPCS'21



Code	Speaker	Organisation	Title
MOAL03	Juande Santander-Vela	SKAO	From SKA to SKAO: Early Progress in the SKA Project Construction
TUBL02	Samuel Twum	SARAO	Implementing an Event Tracing Solution With Consistently Formatted Logs for the SKA Telescope Control System
TUBR02	Sonja Vrcic	SKAO	Design Patterns for the SKA Control System
TUBL04	Matteo Di Carlo	INAF/OAAB Te ramo	Continuous Integration-Continuous Delivery (CI-CD) Practices at SKA



SKA-related at ICALEPCS'21



Code	Speaker	Organisation	Title
MOAR03	Thomas Juerges	ASTRON/SKAO	LOFAR2.0: Station Control Upgrade
FRAR01	Mikel Eguiraun	MAX IV	Taranta, the No-Code Web Dashboard in Production
MOPV046	Thijs Snijder	ASTRON	Tango Controls Device Attribute extension in Python3



TANGO-related at ICALEPCS'21



Code	Speaker	Organisation	Title
TUBL03	Piotr Pawel Goryl	S2Innovation	Tango Controls RFCs
FRAR01	Mikel Eguiraun	MAX IV	Taranta, the No-Code Web Dashboard in Production
MOPV025	Jean-Luc Pons	ESRF	TangoGraphQL: A GraphQL binding for Tango control system Web-based applications
MOPV034	Michal Liszcz et al.	S2Innovation/ ESRF/MAX IV	Migration of Tango Controls Source Code Repositories
MOPV046	Thijs Snijder	ASTRON	Tango Controls Device Attribute extension in Python3



Thank you!
Questions?

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Indigenous peoples and cultures that have
traditionally lived on the lands on which
our facilities are located.*



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Thanks to the SKA SAFe Solution Team,
SKAO TDTs, our developers, and the
TANGO Collaboration

In the memory of my father-in-law, Demetrio
Sababa

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